



GRAND PARADE INVESTMENTS LIMITED

VISION & MISSION

To become a major force in the gaming, tourism and leisure industry in Africa.

To promote Broad-based Black Economic Empowerment in a meaningful way, by being as inclusive as possible.

To offer ordinary people a platform to enter the corporate environment in a sustainable and responsible manner and in so doing foster crucial human capacity and skills.

Our philosophy of empowerment is to create corrective action to allow people to graduate from an abnormal environment, to an equitable one, and in so doing embrace all shareholders.

To fulfil the promise to its many shareholders, by conducting operations in line with best business practice, upholding the highest legal, ethical and moral standards and engaging and developing the best managerial and operational skills.

It is through solid investment in the finest people and assets, that GPI's shareholders reap the highest rewards.



SunWest owns and operates the GrandWest Casino and the Table Bay Hotel. It also owns a stake in the CTICC.



GrandWest provides its guests with the latest state-of-the-art gaming and non-gaming entertainment facilities.



The Table Bay Hotel provides its guests with a luxury hotel experience in one of the most beautiful settings in the world.



Golden Valley Casino is located in Worcester and provides guests with an intimate gaming and hotel experience.



The CTICC has proven to be of enormous economic value and is rated as one of the top convention centres in the world.



Through its acquisition of a stake in RAH, GPI has increased its exposure to SunWest and other high-quality "urban casino" assets, namely Carnival City, Sibaya Casino and Boardwalk Casino.



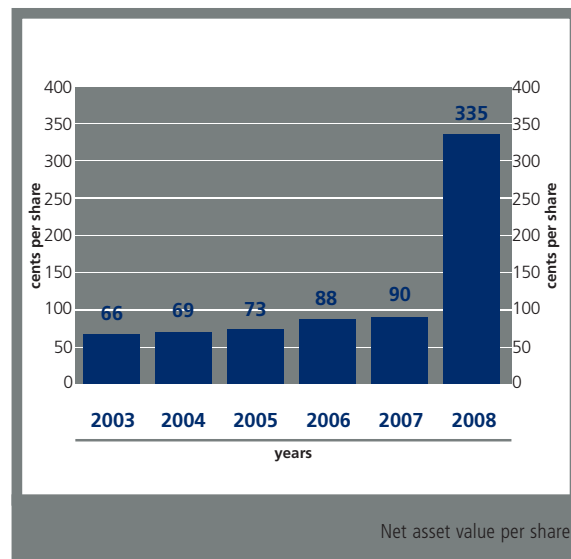
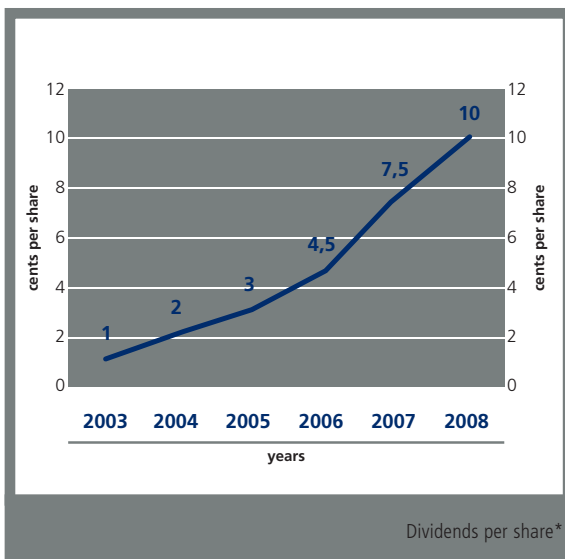
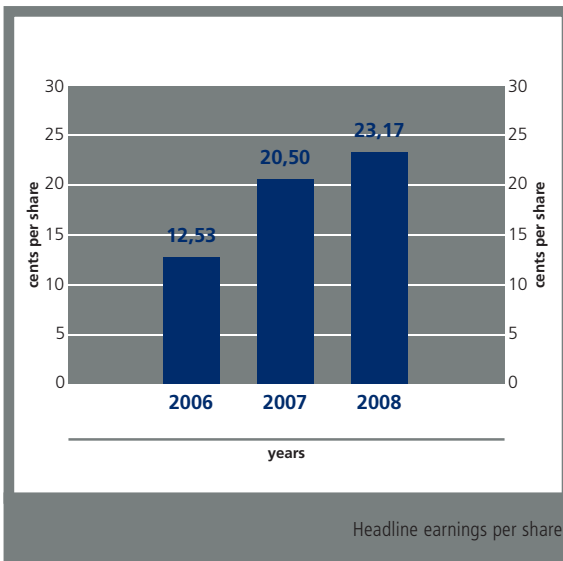
Grandslots is the trading brand of Thuo Gaming WC in which GPI has a significant shareholding.



Through its stake in Akhona GPI, GPI owns a stake in Thuo Gaming KZN and Kingdomslots is the trading brand for this market.

FINANCIAL HIGHLIGHTS

- Headline earnings per share increased by 13%
(Headline earnings per share excluding the R5 million once-off listing expenses, increased by 20%)
- Dividends per share increased by 33%
- Net asset value per share increased to 335 cents per share



THREE-YEAR FINANCIAL REVIEW

CONSOLIDATED INCOME STATEMENTS

	Notes	2008 R	2007 R	2006 R
Revenue	1	34 032 163	90 409 714	55 901 315
Operating costs	2	(16 136 711)	(9 194 173)	(3 960 830)
Profit from operations		17 895 452	81 215 541	51 940 485
Impairment of investment in associate	3	(92 131 891)	(750 380)	–
Finance costs		(8 934 260)	(35 980)	(2 360)
Negative goodwill from associate	4	784 087 333	–	–
Share of profit from associates	1	47 051 571	366 958	–
Profit before taxation		747 968 205	80 796 139	51 938 125
Taxation		(9 385 063)	(7 718 013)	(6 241 518)
Profit for the year		738 583 142	73 078 126	45 696 607
Attributable to ordinary shareholders		738 583 142	73 078 126	45 696 607
Headline earnings	5	84 763 045	66 217 162	34 299 303

For 2008:

1. Revenue from associates is now disclosed as share of profit from associates.
2. Operating expenses includes the R5 million once-off listing expenses.
3. Impairment write-down of R92 million in respect of the RAH investment has been incurred.
4. Negative goodwill arose as a result of purchasing additional shares in SunWest and SunWest becoming an associate.
5. Headline earnings is the profit attributable to ordinary shareholders after reversing the adjustments detailed in note 7 of the annual financial statements.

CONSOLIDATED BALANCE SHEETS

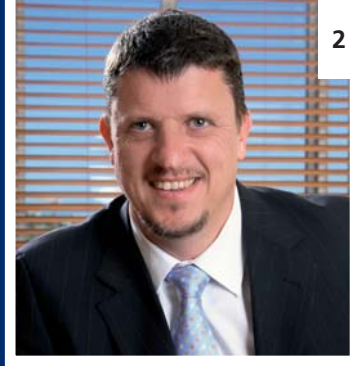
	2008 R	2007 R	2006 R
Non-current assets	1 696 386 628	227 964 581	188 775 151
Current assets	95 625 715	81 193 511	98 176 416
Total assets	1 792 012 343	309 158 092	286 951 567
Shareholders' interest	1 572 534 408	239 897 827	165 374 470
Preference share capital	201 398 108	57 797 500	115 297 500
Deferred tax liability	2 841 772	2 922 603	2 323 973
Current liabilities	15 238 055	8 540 162	3 955 624
Total equity and liabilities	1 792 012 343	309 158 092	286 951 567

SHARE STATISTICS

	2008 R	2007 R	2006 R
Shares in issue at year-end	469 028 354	332 038 052	320 001 140
Weighted average number of shares in issue	365 766 533	323 010 368	273 779 140
Basic and diluted earnings per share (cents)	200,98	20,34	12,53
Headline earnings per share (cents)	23,17	20,50	12,53
Proposed dividends per share (cents)*	10,0	7,5	4,5
Net asset value per share (cents)	335	90	88

* Dividends declared in respect of the year-end.

DIRECTORATE AND MANAGEMENT



Hassen Adams

H. Dip Civil Engineering (PenTech), Pr. Tech. Eng.

1

Hassen is a civil engineer by training and has many years' experience as a professional consulting engineer/project manager. He has many years' extensive business experience and is chairman of Asch Professional Engineers and Proman Projects Management Services. His other directorships include Cape Town Fish Market, Retail Corporation, Gold Circle and Grindrod Limited. His skills and experience are used in making strategic investment decisions for GPI.

Adrian Funkey

B.Com Hons, CA(SA), CIMA (UK)

2

Adrian is a chartered accountant and a member of the Chartered Institute of Management Accountants in the United Kingdom. He combines sound commercial and financial knowledge with excellent strategic planning and leadership experience. His passion for business has been moulded with blue chip service companies.

Previously Adrian was the commercial manager of the Gaming South division of Sun International and was responsible for the commercial and financial affairs of casino/hotel operations throughout South Africa and in Chile. Of these operations he was intimately involved in the planning, preparation and opening of the Grandwest, Boardwalk, Flamingo, Windmill and Golden Valley casinos and was involved in developing and planning

the operation of the new Grand Casino Monticello in Chile.

Richard Julian Hoption

B.Com, Dip.Acc (UND), CA(SA)

3

Richard is a qualified chartered accountant (SA) articulated at Deloitte & Touche (1983 – 1986). Post-articled he joined Smiths Manufacturing SA (Proprietary) Limited, a subsidiary of Metair Limited, serving as internal auditor, financial controller and financial manager. Then, after a period of freelance consulting and involvement in the establishment of a small audit practice, Richard joined NBS Bank Limited (which became BoE Bank Limited and ultimately Nedbank Limited). He had various roles within their specialist property equity (investment and development) division as financial manager, senior operations manager and regional investment manager KZN. His functions included being director of a number of the property development and investment companies that the Bank had an investment in. Richard was appointed CEO of GPI to lead the company through its listing and has recently stepped aside to concentrate his efforts on strategy and investments whilst remaining an executive of GPI.

Alexander Abercrombie

Att.Adm.Dipl. (UWC), PgD (Company Law) (US),
Cert (Sports Law) (UCT)

4

Alex is an admitted attorney and a qualified conveyancer. He is a director at Cliffe Decker



Hofmeyr. Alex has been appointed to act as a judge of the High Court of South Africa. He has a number of business interests and he is well respected in both legal and sports circles.

Ralph Gordon Freese

5

Ralph was born on the Cape Flats, educated by diverse teachers and experiences, and now serves on boards of both developmental NGOs (arts, housing and financial) and businesses. He enjoys complex processes, reads widely (science and novels), and loves the mountains, beaches and wines of the Cape.

Anthony William Bedford

B.Admin (Hons) (Industrial Psychology) (UNISA),
N.Dip (States Accounts & Finance) (PenTech)

6

Tony has extensive business management and public service experience on local and international levels. Having completed a six-year spell in the Public/Finance/Treasury and Training department, Tony in 1978 embarked on a 20-year career in the Fruit Canning and Food Processing Industry. As part of Del Monte Food International he successfully headed the Human Resource function spearheading the Affirmative Action Programmes under the Sullivan Code of Conduct. He concluded a UK assignment as Director of the Human Resources Department Direct International Remuneration Practices, Project Assignments and the UK Personnel functions.



As managing director of the SA-based company on his return from the UK, Tony served on all the Fruit Canning boards, labour, and international sales and marketing committees, and ensures that business plans are successfully executed.

Since 1998 he commenced his career in the defence industry at Denel (Pty) Ltd as the General Manager, Director at Ordinance level, Middle East and Asia Pacific. In these capacities he was responsible for all strategic areas of business including manufacturing, international sales and marketing, and oversight of manufacturing processing units of Pyrotechnics, small arms, ammunition and mine clearing.

Since April 2008 Tony strategically directs his own enterprises in property, commodity trading and strategic investments.

Tony serves on a number of other boards in the food, gaming, property and engineering sectors.

Dr Norman Maharaj

MB, ChB

7

Norman Maharaj is a commissioner in the Public Service Commission and was an honorary director of Bush Radio. He is a qualified medical doctor and has held senior executive management positions at a number of Western Cape government hospitals, including Groote Schuur, GF Jooste and Red Cross Children's Hospitals. He has



extensive trade union movement experience in the public service sector. His public service experience and involvement in the Public Service Commission will help broaden the GPI board's analytical and decision-making abilities, with particular reference to matters of good corporate governance and ethics. He is very well known in the Western Cape and through his work in the public service sector on the continent and abroad.

Nombeko Mlambo

BA (UNISA), B.Ed (UCT), MA in Counselling
Psychology (Durham University)

8

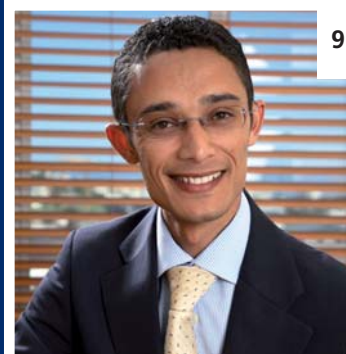
Nombeko started her teaching career in 1966. She co-founded the Council for Black Education & Research Trust, an educational NGO, in 1982. She is involved in The Trust for Education Advancement in South Africa, the Business Skills & Development Centre and the Community Plough Back Movement. Nombeko served on the Western Cape Cultural Commission from 2002 to 2005.

Charl Williams

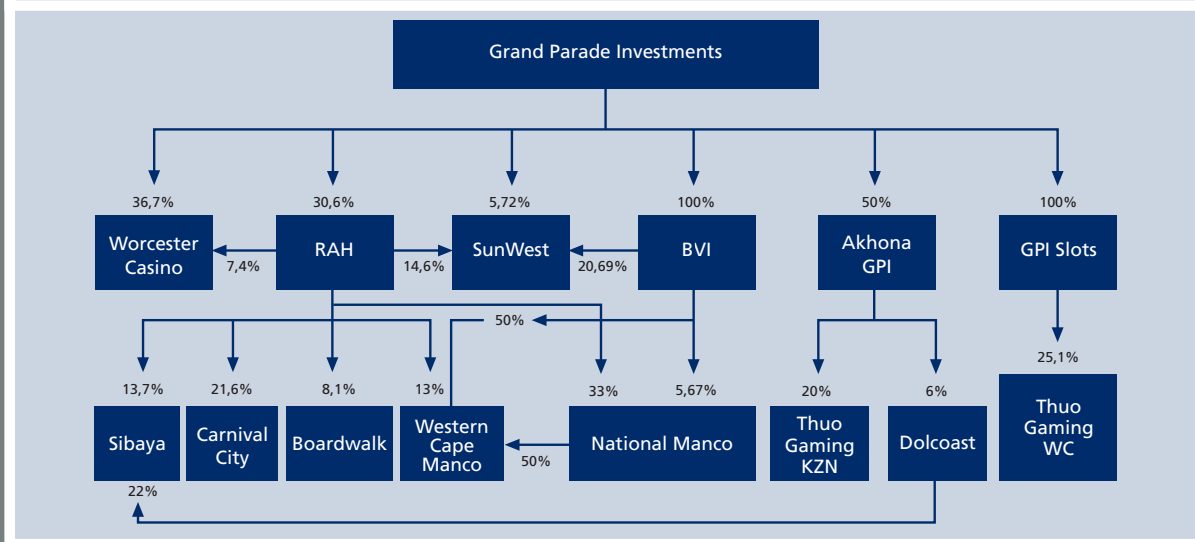
BA (Law) (UWC), LLB (UWC), LLM (UCT)

9

Charl is an admitted attorney and director of the law firm Cliffe Dekker Hofmeyr. Charl practises in all aspects of commercial law including, but not limited to, providing strategic advice and structuring of commercial transactions. He holds BA (Law), LLB and LLM degrees, obtained from the Universities of the Western Cape and Cape Town respectively.



GROUP STRUCTURE



SunWest

In November 2007, the group increased its economic interest in SunWest to 26,41%. SunWest is now being accounted for as an associate. Subsequent to year-end, the group acquired an additional 2,83%. The group's effective interest including the share held by RAH equals 33,71%.

RAH

This acquisition indirectly increased GPI's exposure to:

- SunWest (effective increase of 4,47%)
- Golden Valley (effective increase of 2,26%)
- Western Cape Manco (effective increase of 3,98%)
- Sibaya (effective increase of 4,19%)
- National Manco (effective increase of 7,76%)

Importantly, it also exposed GPI to other high-quality urban casinos and regional management companies outside of the Western Cape, namely:

- Carnival City (effective stake of 6,61%)
- Boardwalk (effective stake of 2,48%)
- Afrisun KZN Manco
- Gauteng Manco
- Emfuleni Manco

Worcester Casino

GPI has a 36,7% interest in Worcester Casino. The group's effective interest including the share held by RAH equals 38,96%.

Western Cape Manco

GPI owns 50% of Western Cape Manco. This investment is now accounted for as a joint venture. The group's effective interest including the share held by RAH equals 53,98%.

National Manco

GPI holds a 5,67% shareholding in National Manco and this investment is classified as available-for-sale.

Akhona GPI

GPI holds a 50% interest in Akhona GPI. Akhona GPI owns a 6% stake in Dolcoast Investments Limited, which in turn holds a 22% stake in Sibaya Casino in KwaZulu-Natal, together with a 20% shareholding in Thuo Gaming KZN.

GPI Slots

Through GPI Slots, GPI owns a 25,1% interest in the LPM operations of Thuo Gaming WC.

BVI

BVI is a wholly-owned special purpose vehicle established to obtain preference share funding.